

ROUTING AND TRANSMITTAL SLIP		Date
TO: (Name, office symbol, room number, building, Agency/Post)		5/21/85
1. D/PERSONNEL	Initials	Date
2.		
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4.		
5.		
Action	File	Note and Return
Approval	For Clearance	Per Conversation
As Requested	For Correction	Prepare Reply
Circulate	For Your Information	See Me
Comment	Investigate	Signature
Coordination	Justify	

REMARKS

DO NOT use this form as a RECORD of approvals, concurrences, disposals, clearances, and similar actions

Room No.—Bldg.

Phone No.

5041-102

OPTIONAL FORM 41 (Rev. 7-76)
Prescribed by GSA
FPMR (41 CFR) 101-11.206

* GPO: 1983 O - 381-529 (232)

EXECUTIVE SECRETARIAT ROUTING SLIP

TO:		ACTION	INFO	DATE	INITIAL
1	DCI				
2	DDCI				
3	EXDIR		X		
4	D/ICS				
5	DDI				
6	DDA		X		
7	DDO				
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt				
13	D/Pers				
14	D/OLL				
15	D/PAO				
16	SA/IA				
17	AO/DCI				
18	C/IPD/OIS				
19	NIO				
20					
21					
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SUSPENSE _____ Date _____

Remarks

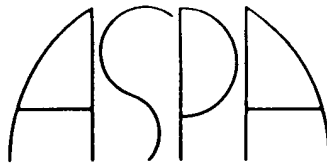
28 May 85

Date

3637 (10-81)

DPA STAT FILE COPY

**American
Society
For
Public
Administration**



**1120 G St. N.W.
Suite 500
Washington, D.C.
20005
(202) 393-7878**

Executive Registry

85-

2055

DD/A Registry

85-1825

Naomi B. Lynn
President

May 16, 1985

S. Kenneth Howard
President-Elect

Sylvester Murray
Vice President

Keith F. Mulrooney
Executive Director

William J. Casey
Director
CIA
Washington, DC 20505

Council

Dear Mr. Casey:

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Lynn Brown
Fran Burke
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Donald B. Weatherspoon
Charlotte M. Weber
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Tom Zelenka

In my capacity as President of the American Society for Public Administration (ASPA), I have the privilege of bringing to your attention the enclosed resolution which has been recently adopted by the ASPA National Council encouraging the establishment of mechanisms by which alternative professional views and policy recommendations can be taken into consideration in the policy making process.

Realizing that the formal "Dissent Channel" established by the U.S. Department of State has been helpful to that effect, our Society strongly urges your organization to adopt or continue a mechanism based upon this model to make certain that top policy makers benefit from all relevant information and viewpoints prior to the enactment of new policy or in the evaluation of existing policy.

ASPA is a national non-profit professional organization dedicated to the promotion of excellence of the public service. Founded in 1939, our Society represents 17,000 members, including public administrators at all levels of government and the academic community. We stand ready to work with you in furthering the science, processes, and art of public administration.

Sincerely,

A handwritten signature in cursive script that reads 'Naomi B. Lynn'.

Naomi B. Lynn
President

enclosure

American Society for Public Administration

RESOLUTION ON THE USE OF DISSENT CHANNELS IN GOVERNMENT

WHEREAS, the American Society for Public Administration is committed to the goal of excellence at all levels of government; and

WHEREAS, excellence in government is dependent on policy makers having access to all relevant information and viewpoints, to the extent practicable, prior to the enactment of new policy or in the evaluation of existing policy; and

WHEREAS, since 1971 the operation of the U.S. Department of State has benefited from the inclusion of a formal "Dissent Channel" to make certain that top agency officials have access to alternative professional views and policy recommendations which may not reach them through other channels; and

NOW, THEREFORE, BE IT RESOLVED that the National Council of the American Society for Public Administration:

- (1) encourages the establishment or continuation, within governmental departments or agencies, of a formal mechanism for the active solicitation of employee views and recommendations, including constructive dissent, on policy matters;
- (2) recommends that the model for such a mechanism be the U.S. Department of State's "Dissent Channel" with the understandings that:
 - (a) any such system will be adapted to the particular needs and organizational structure and environment of each agency;
 - (b) (as State Department's regulations provide) special care will always be taken not to retaliate against those who use such channels; and
 - (c) in the end, all government employees are expected to support the final policy decisions made by their agency heads;
- (3) adopts the tenets of this resolution as ASPA policy;
- (4) sends a copy of this resolution to the relevant executive and legislative leaders on the federal, state, regional and local levels; to union officials and to other akin professional organizations.

Adopted by Policy Issues Committee
March 23, 1985

Approved by National Council
March 24, 1985